

Shropshire Council
Legal and Democratic Services
Shirehall
Abbey Foregate
Shrewsbury
SY2 6ND

Date: Wednesday, 17 January 2024

**Committee:
Economy and Environment Overview and Scrutiny Committee**

Date: Thursday, 25 January 2024
Time: 2.00 pm
Venue: Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate, Shrewsbury,
Shropshire, SY2 6ND

You are requested to attend the above meeting.

The Agenda is attached.

There will be some access to the meeting room for members of the press and public, but this will be limited. If you wish to attend the meeting, please email democracy@shropshire.gov.uk to check that a seat will be available for you.

Please click [here](#) to view the livestream of the meeting on the date and time stated above.

The recording of the event will also be made available shortly after the meeting on the Shropshire Council YouTube Channel: [Here](#)

Tim Collard
Assistant Director - Legal and Governance

Members of Economy and Environment Overview and Scrutiny Committee

| | |
|---------------------------------|----------------|
| Joyce Barrow (Chairman) | Nick Hignett |
| Steve Davenport (Vice Chairman) | Pamela Moseley |
| Garry Burchett | Ed Potter |
| Rosemary Dartnall | Rob Wilson |
| Julian Dean | Paul Wynn |
| Roger Evans | |

Your Committee Officer is:

Sarah Townsend Committee Officer

Tel: 01743 257721 Email: sarah.townsend@shropshire.gov.uk

AGENDA

1 Apologies for Absence

2 Disclosable Interests

Members are reminded that they must declare their disclosable pecuniary interests and other registrable or non-registrable interests in any matter being considered at the meeting as set out in Appendix B of the Members' Code of Conduct and consider if they should leave the room prior to the item being considered. Further advice can be sought from the Monitoring Officer in advance of the meeting.

3 Minutes of the Previous Meeting (Pages 1 - 6)

To consider the minutes of the Economy and Environment Overview and Scrutiny Committee meeting held on 9th November 2023. (Attached).

4 Public Question Time

To receive any questions or petitions from the public of which notice has been given. The deadline for notification for this meeting is 5.00 p.m. on Friday, 19th January 2024.

5 Member Question Time

To receive any questions of which Members of the Council have given notice. The deadline for notification for this meeting is 5.00 p.m. on Friday, 19th January 2024.

6 Delivering the Shropshire Council Climate Change Action Plan

To receive an update on actions and progress with delivering the Climate Change Action Plan, the current work that is planned and underway, and opportunities for the future, report to follow

Contact: Adrian Cooper (Tel: 01743 254601)

7 Draft Terms of Reference for the Standing Climate Change and Environment Task and Finish Group (Pages 7 - 10)

To receive the draft terms of reference for the Standing Climate Change and Environment Task and Finish Group, attached

Contact: Tom Dodds (Tel: 01743 258518)

8 Economy and Environment Overview and Scrutiny Committee Work Programme (Pages 11 - 24)

To consider the future work programme of the Committee, attached

Contact: Tom Dodds (Tel: 01743 258518)

9 Date/Time of Next Meeting of the Committee

The Committee is scheduled to next meet on Tuesday, 23rd April 2024 at 2.00 p.m.

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Committee and Date

Economy and Environment
Overview and Scrutiny Committee

25 January 2024

ECONOMY AND ENVIRONMENT OVERVIEW AND SCRUTINY COMMITTEE

Minutes of the meeting held on 9 November 2023

**In the Shrewsbury/Oswestry Room, Shirehall, Abbey Foregate, Shrewsbury,
Shropshire, SY2 6ND**

2.00 - 4.00 pm

Responsible Officer: Tim Ward Committee Officer

Email: tim.ward@shropshire.gov.uk Tel: 01743 257713

Present

Councillors Joyce Barrow (Chairman), Steve Davenport (Vice Chairman), Garry Burchett, Rosemary Dartnall, Roger Evans, Nick Hignett, Pamela Moseley, Ed Potter, Rob Wilson and Paul Wynn

12 Apologies for Absence

Apologies for absence were received from Councillor Julian Dean.

13 Disclosable Interests

Councillor Roger Evans declared a non-pecuniary interest in Agenda Items 7 and 8 as he was a member of Shropshire Rural Housing Association.

14 Minutes of the Previous Meeting

RESOLVED:

That the minutes of the Economy and Environment Overview and Scrutiny Committee meeting held on 20th July 2023 be approved as a correct record.

15 Public Question Time

There were no public questions.

16 Member Question Time

There were no questions from Members.

17 River Water Quality Task and Finish Group

The committee received the report of the Scrutiny Manager which set out the report and recommendations of the River Water Quality Task and Finish Group following their investigation looking at pollution of waterways, focused on sewage, and options to reduce or stop this from occurring in Shropshire.

Councillor Kate Halliday, Chair of the River Water Quality Task and Finish Group, took the meeting through the report outlining the various meetings that had taken place. She stated that there were a number of issues but that the Group had decided to concentrate on sewage and that she hoped that the other issues could be looked at in the future. She suggested that a standing working group be set up to consider climate, flooding and other water issues.

The Assistant Director Economy & Place reminded the meeting that conditions could be attached to any planning permission to prevent any adverse effect of new developments on local watercourses and drainage.

The Executive Director of Place advised the meeting that the Council was working with Severn Trent and other agencies to ensure river quality and outlined some of the work that was taking place.

A Member asked for an update on the work of the River Severn Partnership which could be fed in to the new standing committee.

A Member asked what Cross border work was being carried out as there was pollution which came from outside Shropshire and asked that the Standing Committee look at this. The Executive Director of Place stated that a lot of work was being carried out and informed the meeting of a proposal to engage in a broad consultation exercise on water management on the whole of the River Severn from its source. He added that SC would be leading on environmental issues as part of Marches Forward Partnership.

A Member welcomed the recommendation especially around Grampian conditions. He commented that he was disappointed that there was no reference to other rivers in Shropshire which had similar problems. The Chair of the Task and Finish Group commented that the main problem was that there was a lack of data available for other rivers in Shropshire.

RESOLVED:

That Members:

1. Adopt the report of the Task and Finish Group.
2. Commission a standing Task and Finish Group that has the environment and climate change as its focus, as per the recommendation 9 in the Task and Finish Groups report.

18 **Response to the report and recommendations of the New Housing Developments Work**

The committee received the report of the Assistant Director Economy and Place which set out the proposed Housing Development Action Plan following the recommendations of the New Housing Development Task and Finish Group.

The Assistant Director Economy and Place reminded the meeting that the Task and Finish Group had arisen out of concerns of Members regarding poorly designed developments. She took the meeting though the work being done with regards to the recommendations of the Task and Finish Group.

A Member commented that there had been lots of complaints from Councillors around S38/278 agreements and expressed disappointment that progress with this was not better. The Assistant Director Economy and Place informed Members that the issue was being addressed but that it was difficult to recruit staff to cover this work which was currently being covered by agency staff.

A Member commented that residents often hit with high fees from Management Companies that they were unaware of and that there was a need to raise awareness of this and of what the Council can and can't do. The Assistant Director Economy and Place stated that the Council has no control over whether Management Companies are engaged or what they do. Members asked whether the Council could lobby government about this.

A Member asked for regular updates on progress on S38 permits. The Assistant Director Economy and Place agreed that this could be done and that it would also be useful to get an officer to explain the process to members. The Chair asked that this be done by way of an online briefing rather than bringing an officer to a meeting.

RESOLVED:

That Members:

1. Agree the contents of the proposed action plan.
2. Request that the action plan is reported back to the committee in 12 months to review and monitor progress.

19 **Response to the report and recommendations of the Social Housing and the Housing Strategy Work**

The committee received the report of the Assistant Director Homes & Communities which set out the proposed Action Plan following the recommendations of the Housing Need and Social Housing Task and Finish Group.

The Assistant Director Homes & Communities took Members through the report, reminding them of the findings of the Task and Finish Group and updating them of action taken to date and further action that was being planned.

In response to a question around the role of private landlords, the Assistant Director Homes & Communities that the private landlord sector were a key part of the market and the relationship between the sector and the Council needed developing.

A Member asked whether the Council could become private landlord to help fill the gap. The Assistant Director Homes & Communities stated that the Council couldn't but that Cornovii could and were starting to do this as part of their development on London Road.

A Member commented that there were no timescales for completion of actions. The Assistant Director Homes & Communities stated that these would be added and that a revised action plan would be circulated.

A Member commented that it was important to locate appropriate housing near to employment as this was often a problem in recruiting people to positions. The Assistant Director Homes & Communities commented that Officers were aware of the problem and that often it was covered as part of planning process.

RESOLVED:

1. That committee notes the progress made towards delivering the recommendations agreed at Cabinet in September 2023.
2. That committee notes and provides feedback upon the action plan showing work undertaken and planned, and agrees to receive future updates on progress.

20 **Banners, Bunting, Christmas Lights and Temporary Signage**

The committee received the report of the Network Co-ordination and Compliance Manager which set progress made, and further action planned following the review of the Banners, Bunting, Christmas lighting & temporary signage policy.

Banners, Bunting and Christmas Lights

The Network Co-ordination and Compliance Manager reminded Members of the recommendations of the Task and Finish Group and asked that the committee to agree further work around this topic.

A discussion took place around the role of Parish and Town Councils.

RESOLVED:

1. That officers carry out a further engagement/consultation exercise, prior to Christmas 2023, with Town and Parish Councils to further identify "best practice", provision for specific retail centres, and any local conditions that could be included. This with a view for any subsequent revised policy/process to be implemented by April 2024.
2. That, taking account of consultation responses, a revised policy and process report for "Banners, Bunting and Christmas Illuminations" is drafted for consideration and further comment/feedback by the Committee.

3. Whilst Shropshire Council retain the legislative licencing function, that views are sought on possible devolvement of the administrative process to Town and Parish Councils outlining the model set by Shrewsbury Town Council as an example.
4. That officers gain feedback, via engagement/consultation, on a proposal for an annual licence that could be issued, on application and for specific applicants/locations.

Temporary Signage

The Network Co-ordination and Compliance Manager reminded Members of the recommendations of the Task and Finish Group. He advised that a review of the fee structure had found that a fee of £250 per application was being proposed for a 12 month period and a charge of £110 for a six month extension where required. This would cover the costs of administering the scheme and carrying out the necessary inspections. He added that it was proposed to amend the guidance to remove the requirement for signs to be within half a mile/two junctions of the Development.

A Member asked what was happening with historic signs. The Network Co-ordination and Compliance Manager stated that a review of the existing signs would take place and where required signs would be removed.

RESOLVED:

1. That Committee members approve the proposal to amend the current administration fee of £102.00 per application to £250.00 per application (further amended 'extension' fee increase proposal from current £97.00 to £110.00) to allow for a recovery of Officers time involved in carrying out 3 scheduled compliance inspections.
2. That Committee members approve the proposal to remove the current condition stating that signs can only be situated within half a mile/two junctions from the Development.
3. That a revised process and fee is implemented as soon as feasible and by April 1st, 2024, at the latest.

21 Economy and Environment Overview and Scrutiny Committee Work Programme

The Scrutiny Manager presented the Economy and Environment's proposed work programme for the coming 12 to 24 months which had been informed by the committee's work programming sessions.

The Scrutiny Manager advised members that the Developer Contributor Task and Finish Group would be meeting shortly and that the Standing Task and Finish Group on Climate agreed earlier would also be meeting.

A discussion took place around whether scrutiny of the North West Relief Road and other projects should be included on the work programme and it was felt that at this stage they should not be included.

It was agreed that a Task and Finish Group to look at LTP4 should be established and that Members should receive a briefing prior to this being started.

RESOLVED:

That the work programme should be agreed subject to the addition of a Task and Finish Group to look at LTP4.

22 Date/Time of Next Meeting of the Committee

It was noted that the next meeting of the Economy and Environment Overview and Scrutiny Committee was scheduled to be held on Thursday, 25th January 2024 commencing at 2.00 p.m.

Signed (Chairman)

Date:

Terms of Reference – Task and Finish Group on Climate Change and the Environment

Context

Following the report of the River Water Quality Task and Finish group to the Economy and Environment Overview and Scrutiny Committee on the 9th November 2023, the committee confirmed that they would like to set up a standing Task and Finish group to look specifically at Climate Change and Environmental matters, this will include a continued focus on river water quality and pick up the committee's remit on flooding.

Objectives

- To have an ongoing focus on the progress in delivering the Council's Climate Action Plan working alongside the Climate Change and Carbon reduction Advisory Group, including work taking place to achieve the aim of Shropshire Council becoming carbon net-neutral by 2030.
- To develop an understanding of the impacts of climate change on wider issues including the health of the population and potential demand for services and support.
- To understand and take account of the relationship between climate change, Renewable Energy planning, and the Council objective of being net zero and energy self-efficient by 2030, as well as a direct role in supporting community energy projects.
- To maintain a focus on wider environmental matters in Shropshire including the improvement of water quality in rivers and water ways and Nature Recovery Plans
- To have a focus on flooding in the Shropshire Council area, including how the Council and partners are planning and adapting to, and preventing flooding.
- To identify learning from other areas that could help in Shropshire.
- To identify of good practice in Shropshire to be highlighted and shared.
- The identification of opportunities to achieve impacts outside of the direct remit of the Council.
- To ensure that there is a system-wide view across all partners and sectors in its considerations and investigations.
- To develop evidence-based conclusions on and recommendations on next steps that the Council could take forwards including informing how the Task and Finish group and Overview and Scrutiny can work with the current Board arrangement to maintain and strengthen the focus and delivery of climate change and carbon reduction actions.

Expected Impact of the task and finish group

- Providing critical friend challenge, including through holding to account on progress and impact

- Informing policy review and development
- Highlighting good practice and opportunities for improvement
- Reinforcing the interdependences and importance of system-wide identification and implementation of opportunities

Metrics/measurement demonstrating the effectiveness/impact of O&S involvement.

Carbon footprint impact data

TBD by the task and finish group and identified through their work

Methodology

- Desktop review and analysis of existing strategies, plans and data for Shropshire, including existing partnership working
- Benchmarking of data and the identification of best practice to compare how other places and organisations are tackling issues and identify potential opportunities for Shropshire.
- Asking questions of relevant local stakeholders, including through face-to-face meetings and virtual or physical site visits.
- Written questions to and meetings with relevant witnesses, as required for the work being completed.
- Convening and facilitating workshop sessions to explore topics and issues involving cross-sectoral organisations.

Information required

This will include:

- Report of the River Water Quality Task and Finish Group
- Annual Report 2023 **Shropshire Council Climate Strategy Progress Report 2022**
- Evidence of learning and progress from other authorities
- Examples of good practice within the organisation
- Work undertaken by the Shropshire Climate Action Partnership
- Power BI Climate dashboards and case studies from Shropshire Climate Action webpages

Witnesses expected to be heard from

This list is not exhaustive. Witnesses will vary depending on the scope and focus of the work

- Executive Director
- Assistant Directors

- Portfolio Holders
- Climate Change Team Manager
- Shropshire Climate Action Partnership
- Local stakeholders including River Severn Partnership, VCSE organisations and Marches Energy Agency
- Environment Agency
- Severn Trent Water
- Shropshire Highways
- Zero Carbon Shropshire
- Shropshire Council Passenger Transport
- Others – depending on focus e.g. NFU, T&PCs, and Local business groups

Timescales

This is a standing task and finish group. It will meet as required by the group members. Timing of the meetings can be informed by the delivery of actions, key decision points, or other events such as flooding.

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Economy and Environment Overview and Scrutiny Committee Work Programme 2023/24

Topic to be included at the appropriate point in the programme – Community Safety

| Topic | Shropshire Council Priority(ies) and Strategic Objective(s) | Objectives for the topic (what it will involve) | Expected Impact/added value (what will it achieve) | How will the expected impact/added value be identified/measured? | Committee meeting date(s) | Information/ evidence required | Witnesses (in person/written) |
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| River Water Quality Task and Finish Group | Healthy People Healthy Environment | Current live O&S work delivering an agreed terms of reference | • | • | | • | • |
| Renewable Energy and Planning | Healthy Environment | <ul style="list-style-type: none"> • Rapid T&F Group • To investigate the pros and cons associated with developing renewable energy and energy storage sites • To learn from national legislation, guidance and draw on case studies of what has worked or not worked in other areas. • To make evidence-based recommendations on how policy could be developed to clarify planning decision | <ul style="list-style-type: none"> • Provide a clear steer on what members would like to be set out in a council policy on the development of new renewable energy and storage sites • Greater clarity for developers • Fewer delays in the | <p>Reduction in the number of planning committee meetings required to reach a decision on proposals to develop new energy generation or storage sites</p> <p>Member satisfaction and recognition that the process is improved because of the policy development</p> | | <p>Examples of best practice/policies from other LAs that have already looked at renewable energy generation and storage</p> <p>Legally set/caselaw-based requirements that must be addressed</p> <p>Current Shropshire Council policy and preferred future policy content</p> | <p>Internal Assistant Director Planning Policy officers Development Management (Planners) Officers Legal Services Officers Portfolio Holder</p> <p>External NFU (as it is often agricultural land involved) National Grid</p> |

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| | | <p>making on proposals for such developments</p> <ul style="list-style-type: none"> To engage with stakeholders to inform how the council can be a leader on identifying opportunities to use more renewable energy generation in communities e.g. engaging with T&PCs on the social benefits of solar panels on T&PC buildings | <p>planning process decision making process</p> | | | | <p>Planning Inspector? Developer?</p> |
| <p>Developer contributions</p> | <p>Healthy Economy</p> <p>Healthy People</p> <p>Healthy Environment</p> | <ul style="list-style-type: none"> All member briefing session followed by Task and Finish Group To consider and understand the upcoming changes to developer contributions and how these should be confirmed and communications To understanding how the social impacts of significant housing developments are being identified by stakeholders and | <p>More informed stakeholders who make develop contribution requirements that are more in line with future needs and demand</p> | <p>Fewer situations where there is a gap between available and/or funded provision and demand following new housing developments.</p> | | <ul style="list-style-type: none"> The guidance to stakeholders to inform their identification of social impacts and the amount or type of developer contribution required to address them Evidence of the type of guidance/support that stakeholders identify they need to make more accurate identification of the social impact | <p>Council officers involved in identifying social impact and need</p> <p>Council officers involved in confirming developer contribution requirements</p> <p>Portfolio Holder</p> <p>Stakeholders</p> <p>Local members</p> |

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| | | <p>whether this is being done consistently and robustly enough to inform the contribution requirements and allocations that are needed to meet future need as a result of the development</p> <ul style="list-style-type: none"> • To review and evaluate learning from more recent developments e.g. Shrewsbury South and West Urban Extensions. • To make evidence based recommendations on where stakeholders could improve the identification of social impacts, the potential solutions and the amount of developer contribution that would be required to address them • (link to HOSC looking at Primary Care Estates Strategy) | | | | <ul style="list-style-type: none"> • Examples of the social need identified for pervious housing developments • Evidence of the actual need/demand and how this varies from the identified need/demand • Case studies from local members | |
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| Climate Change | <p>Healthy Environment</p> <p>Healthy Economy</p> <p>Healthy People</p> | <ul style="list-style-type: none"> • Holding to account – Whole committee working and then full meeting in public • To be informed by the Annual Report 2023 • To request an All-Member briefing on the annual report to help to confirm identify where the committee can add value. • To consider the council’s commitment to climate change, including through the delivery of the 8 resolution points (September 2021) and the May 2019 Climate Emergency • To develop conclusions on and recommendations on next steps that the Council could take forwards including whether the current Board arrangement | <p>Timely opportunity to review progress and plans</p> <p>Confirmation that the forward focus on Climate Change is future ready</p> <p>Identification of learning from other areas that could help in Shropshire</p> <p>Identification of good practice in Shropshire to be highlighted and shared</p> | <p>Confirmed areas of focus to tackle climate change by the Council in the future</p> | | <p>Annual report</p> <p>Evidence of the actions taken by Shropshire Council to address climate change against the outcomes/priorities to be addressed and the impact achieved</p> <p>Planned actions to be taken in Shropshire and the desired impact, including measures of success and timeframes</p> <p>Evidence of effective climate change actions taken by other similar local authorities</p> <p>Views from stakeholders on what they want to see in place, what is stopping them from achieving them, and what they believe could help to deliver changes.</p> | <p>Executive Director</p> <p>Assistant Directors</p> <p>Portfolio Holders</p> <p>Climate Change Team Manager</p> <p>Passenger Transport Group Manager</p> <p>Local stakeholders including River Severn Partnership, VCSE organisations and Marches Energy Agency</p> <p>Zero Carbon Shropshire</p> <p>Passenger Transport</p> |
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| | | <p>remains fit for purpose/is having the impact required</p> <ul style="list-style-type: none">• To provide critical friend challenge and ask<ul style="list-style-type: none">▪ whether the council going as far and as fast as it could,▪ what could it do more of,▪ what other places are doing that could be learned from, or▪ whether Shropshire leading the way and what should be celebrated and highlighted?• Within this consideration, some specific points for exploration are:<ul style="list-style-type: none">▪ What arrangements could Shropshire Council confirm or put in place to provide information and | | | | | <p>Others – depending on focus e.g. NFU, T&PCs, LEP and Local business groups</p> |
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| | | <p>advice and help to close the skills gap to facilitate retrofitting properties to improve energy efficiency?</p> <ul style="list-style-type: none"> ▪ What is being done/can be done to de-carbonise transport? ▪ What influence can and should the council have on external partners? | | | | | |
| Engagement | Healthy Organisation | <ul style="list-style-type: none"> • Task and Finish Group • To confirm how the council defines effective engagement and what it wants to achieve by carrying it out? How does this compare to best practice? • To confirm what legally needs to be consulted on and where and how engagement adds value. | <p>Reinforce a consistent approach to engagement by the council</p> <p>The promotion of effective engagement to help inform transformation by the Council</p> <p>To provide a clear steer on what</p> | <p>A more consistent approach to engagement by the Council</p> <p>Local Members identify that they are informing how engagement with their communities is taking place.</p> <p>Evidence of the engagement taking place to information transformation work</p> | | <p>Shropshire Council guidance and standards for engagement and consultation</p> <p>Examples of how the Council has carried out engagement</p> <p>Examples of how the Council would like to carry out engagement/improve engagement, what this would achieve/enable,</p> | <p>Chief Executive</p> <p>Assistant Director Transformation and Effectiveness</p> <p>Head of Communications and Engagement</p> <p>Feedback and Insight Team Leader</p> |

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| | | <ul style="list-style-type: none"> • To explore how the council uses effective engagement to inform its strategy development, service planning and decision making • To consider how well the council delivers effective engagement based on its own definition? • To evaluate the strengths and opportunities to improve how the Council carries out engagement? • To understand what quality standards are in place and they compare to good practice? How effective is the Council at following them and enforcing them? • To understand: <ul style="list-style-type: none"> ▪ How people and communities are engaged in ways that best enables to them to | <p>Members would expect from effective engagement and what they they will be looking for in their work</p> <p>To confirm and communicate options and opportunities where local Members should be a route to inform effective engagement with their communities</p> | <p>and how it is being used.</p> | | <p>and what needs to happen to achieve it.</p> <p>Best practice and guidance/requirements for effective engagement – including innovative examples of what can be used for engagement with different groups</p> <p>Benchmarking with other similar local authorities on what and how they carry out effective engagement – to include:</p> <ul style="list-style-type: none"> • purpose and views on effectiveness, • how engagement findings are used and people are kept informed (you said/we did/will be doing), • approaches used, • tools/systems, • standards and enforcement within the council, | <p>Portfolio Holder</p> |
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| | | <p>contribute, identify priorities and how they can be delivered, and by whom? When, on what, why and how are they enabled to be involved?</p> <ul style="list-style-type: none">▪ How is engagement (in all forms and purposes) being developed to shape the transformation programme development, options identification and delivery?▪ How the council ensures that all areas of the community are getting a voice – not just the usual suspects/those who shout loudest etc?▪ How the priorities of communities and organisations | | | | <ul style="list-style-type: none">• corporate v. operational,• capacity and structures etc | |
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| | | <p>are being identified and confirmed? How is this being used to help understand who can do what, wants to do more, might fund more, or should be doing more?</p> <ul style="list-style-type: none">▪ How should the council use this information to deliver the outcomes differently, including in partnership, with the collective resources available?▪ Whether the council has enough of the right people with the right skills and tight tools, in the right place, to deliver the work that is required?▪ What Members expect to see in the | | | | | |
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| | | <p>transformation work in terms of effective engagement activity, outputs and outcomes, and why? What difference can/will it make?</p> <ul style="list-style-type: none"> To make evidence based recommendations | | | | | |
| Delivering effective outcomes in partnership | | <ul style="list-style-type: none"> Task and Finish group To understand the opportunities that working in partnership can offer to the Council to deliver outcomes for the people and communities of Shropshire. To Focus will be on exploring services/outcomes within the remit of the committee e.g. Environmental Maintenance and Leisure provision including swimming | <p>Highlighting opportunities and benefits of delivering outcomes in partnership at different scales.</p> <p>Confirmation of the importance of effective engagement to underpin identification of shared outcomes, manage expectations,</p> | An increase in the number of occasions where outcomes are delivered through effective partnerships | | <p>The opportunities for partnership working/a shared outcome focus in the big transformation challenges the council (and systems) is facing</p> <p>What are the smaller opportunities that communities, VCSE and T&PCs identify</p> <p>Approaches that the council takes to identify and deliver working in partnership</p> <p>Examples of best practice and</p> | <p>Chief Executive</p> <p>Executive Director</p> <p>Assistant Director Housing and Communities</p> <p>Assistant Director Transformation and Effectiveness</p> <p>Relevant HoS/Council officers to the</p> |

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| | | <p>pools and sports centres.</p> <ul style="list-style-type: none"> • Focus to be on working with T&PCs and VCSE • What are the different opportunities that T&PCs and VCSE identify? • What are the opportunities that Shropshire Council identify? • Link to work on how the Council engages with people and communities: <ul style="list-style-type: none"> ▪ Have communities been asked about priorities for them and what they would want to see progressed? ▪ Could local members play a role in carrying out this work in their communities? ▪ Are there any opportunities that people and communities might want to contribute to | <p>and opportunities to deliver outcomes together differently</p> <p>Providing evidence of opportunities to draw on different sources of funding to deliver outcomes with communities</p> | | | <p>opportunities for partnership working/delivering shared outcomes from other local authorities</p> <p>Examples of other/additional funding opportunities and where they might be appropriate for Shropshire</p> | <p>focus of the work</p> <p>VCSE</p> <p>SALC</p> <p>Other partners – depending on case studies</p> |
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| | | <p>through other funding routes, such as crowd funding?</p> <ul style="list-style-type: none"> ▪ Are there opportunities to deliver matched funding to deliver outcomes e.g. with developer contributions, or grant funding bids? • How can T&PCs and VCSE be enabled to contribute to their own communities/benefits for their communities? What might be impacting on this? How can any barriers be removed or overcome? What sources of funding or resources could be suitable to do this? • Strong link into behavioural economics and the transformation programme | | | | | |
| Transport | | To learn from all member briefings on | | | | | |

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| | | <p>the transport related topics identified in the Member Development Programme</p> <p>To establish whether there is evidence of a coherent, cross cutting and integrated transport strategy for Shropshire, drawing on the transport strategies and plans as well relationships and interdependences with other key areas of focus including housing, health and well-being, education and employment, and climate change</p> <p>Understanding how evidence has and is underpinning strategy development and decisions</p> <p>To learn from examples of best practice by other Local Authorities</p> <p>To make evidence based recommendations</p> | | | | | |
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